



hazelwood park

Community Land Management Plan

Prepared by
Open Space, Recreation & Property Department
City of Burnside
401 Greenhill Road
Tusmore SA 5065

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EXECUTIVE SUMMARY

This Community Land Management Plan ("CLMP") sets out the objectives, policies and proposals of the City of Burnside ("the Council") for Hazelwood Park in the Council's local government area, including use of the Park, structures and park furniture required, and access and community involvement with the Park. This CLMP also establishes a framework of performance targets and measures for management of Hazelwood Park into the future.

The natural ambience provided by Hazelwood Park is totally unique within South Australia. It is one of the few areas within Adelaide that incorporates the attributes of open space while also interrelating with the surrounding residential development. The Park also complements the cultural history of both the local area and the State.

The role of the Park as a natural watercourse and habitat for a number of species of wildlife is of considerable importance to both the local and wider State community. The site topography enhances and reinforces the significant role of Hazelwood Park in the natural ecosystem that has evolved since European settlement.



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1.1 WHAT IS COMMUNITY LAND?

Under section 193 of the *Local Government Act 1999* ("the Act"), 'community land' includes all local government land (except roads) that is owned by a council or is under a council's care, control or management (unless the council resolves to exclude or revoke the classification as community land in accordance with the Act).

Section 207 of the Act requires a council to keep a register of all community land in its local government area. The Council's Community Land Register is contained in Appendix 1 in Part 5 of each of the Council's Community Land Management Plans.

1.2 WHAT IS A COMMUNITY LAND MANAGEMENT PLAN?

Under section 196 of the Act, a council must prepare and adopt a management plan for its community land if:

- (a) the land is required to be held for the benefit of the community under Schedule 8 of the Act (or under another special act of parliament relating to the land) or under an instrument of trust;
- (b) the land is, or is to be, occupied under a lease or licence; or
- (c) the land has been or is to be, specifically modified or adapted for the benefit or enjoyment of the community.

A CLMP must identify the community land to which it relates, and the purpose for which that land is held by the council. A CLMP must also state the council's objectives, policies (if any) and proposals for the management of the relevant community land.

1.3 PURPOSE OF A COMMUNITY LAND MANAGEMENT PLAN

Community land is recognised as an important component of the urban environment, which provides opportunities for recreation and leisure, and other activities which benefit the community either directly or indirectly. A CLMP provides a framework within which the Council can develop a balanced response to current opportunities and address future pressures with respect to the community land within its local government area.

A CLMP identifies clear objectives and establishes directions for planning, resource management and maintenance of the relevant community land. It assists both the Council and the general public by clarifying the intended direction for the use and management of the community land to which it relates. A CLMP also assists the Council in assigning appropriate priorities in its works programming and budgeting.



1.4 STRUCTURE OF THIS COMMUNITY LAND MANAGEMENT PLAN

This CLMP is divided into 5 parts:

Part 1: Provides a definition of community land and describes the content, purpose and function of a CLMP.

Part 2: Indicates the location of the relevant community land to which this CLMP applies, and examines the characteristics of that land.

Part 3: Identifies and examines the Council's management objectives, policies and proposals relating to the relevant community land.

Part 4: Identifies the Council's performance targets or objectives proposed in this CLMP, and the performance indicators used to measure performance.

Part 5: Appendices

The Schedule of Land identifies the legal description and ownership information relating to the relevant community land.

The Management Table details the specific management objectives, actions and performance indicators relevant to this CLMP.



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PART 2 IDENTIFICATION AND DESCRIPTION OF THE LAND

2.1 SITE HISTORY

Hazelwood Park has a character unlike any other park in Adelaide. It is a major recreational reserve that includes the George Bolton Swimming Centre with a war memorial near the entrance, a network of paths, seating, picnic and play facilities and dominated by tall River Red Gums woodland lining First Creek.

Hazelwood Park was owned by the Clark family until 1910 when the status of the park was in limbo until 1914 when it was purchased by the state government. In 1915 the park was proclaimed as a National Pleasure Resort and administered by the South Australian Department of Tourism. The park was handed over to the City of Burnside in 1964 and a trust over the land was formed, during this changeover of land ownership, which stated that the land was to be used for public recreational purposes, and its natural beauty and character – (particularly any established natural flora and fauna) was to be developed and fostered. After much political debate, the George Bolton Swimming Pool was opened in 1966, named after George Bolton who was the Mayor of Burnside at the time.

On the 11 May 1995, Hazelwood Park was entered into the State Heritage Register. The Statement of Heritage Value for Hazelwood Park states:

"Hazelwood Park is a portion of the original Hazelwood Park Estate which was owned by the Clark family 1853-1914. During their ownership they allowed the general public to use the area for recreational purposes and it became known as Clark's Paddock. That use formalized when the family ordered to sell it to the South Australian Government provided that it remained a park and the Government purchased it in 1914. In 1915 it was dedicated as a National Pleasure Resort under the National Pleasure Resorts Act 1914, one of the first four places to be dedicated.

The Park is significant for being an early National Pleasure Resort and for its association with the Clarks. The Clark family were notable for their involvement in public life. Howard was a leading figure in the Adelaide Philosophical Society and in the Institute movement. He also edited one of the Colony's major newspaper, the 'South Australian Register' 1870-78. Caroline Emily was largely responsible for introducing the system of boarding-out (as opposed to fostering) children from poor families."



2.2 ENVIRONMENT AND BIODIVERSITY

Hazelwood Park contains a variety of vegetation, and a mixture of indigenous flora, introduced grasses and exotic plants. Landscape elements including trees, shrubs and ground covers are functional and attractive components of Hazelwood Park. Greenery not only contributes to the visual character of the Park, but the planting of appropriate vegetation can create habitats for wildlife, helping to attract native birds and animals back to the urban area. Trees also create shady areas that are highly desirable as picnic spots in summer.

The Park displays examples of indigenous flora and fauna which could be found covering the Adelaide plains before settlement. The dominant tree species are River Red Gums and SA Blue Gums. The remnant native vegetation includes *Stipa nodosa* (tall spear grass) and *Chloris truncata* (windmill grass). There is also a large Bunya Pine that has been planted numerous years ago and is now a feature of the park.

A section of First Creek, significantly altered and degraded from its original state, meanders through the reserve.

Valuable vegetation that currently exists in Hazelwood Park includes:

Indigenous

Cyperus vaginatus	a Sedge
Danthonia racemosa	Wallaby Grass
Dichondra repens	Kidney Weed
Eucalyptus camaldulensis	Rive Red Gum
Eucalyptus leucoxydon	SA Blue Gum
Eucalyptus microcarpa	Grey Box
<i>Allocasuarina verticillata</i>	Drooping Sheoak
<i>Acacia melanoxylon</i>	Backwood

Exotic

Araucaria bidwillii	Bunya
Araucaria cunninghamiana	Hoop Pine
Eucalyptus cladocalyx	Sugar Gum
Ficus macrophylla	Morton Bay Fig

The Council manages indigenous plantings in the Park such as the naturally occurring patch of native spear grass on the north-eastern corner of the Park. At the base of a gum tree in this area of native grass, there is a *Calostemma purpureum* (garland lily), which is a naturally occurring indigenous species.



2.3 SITE LOCATION AND DESCRIPTION

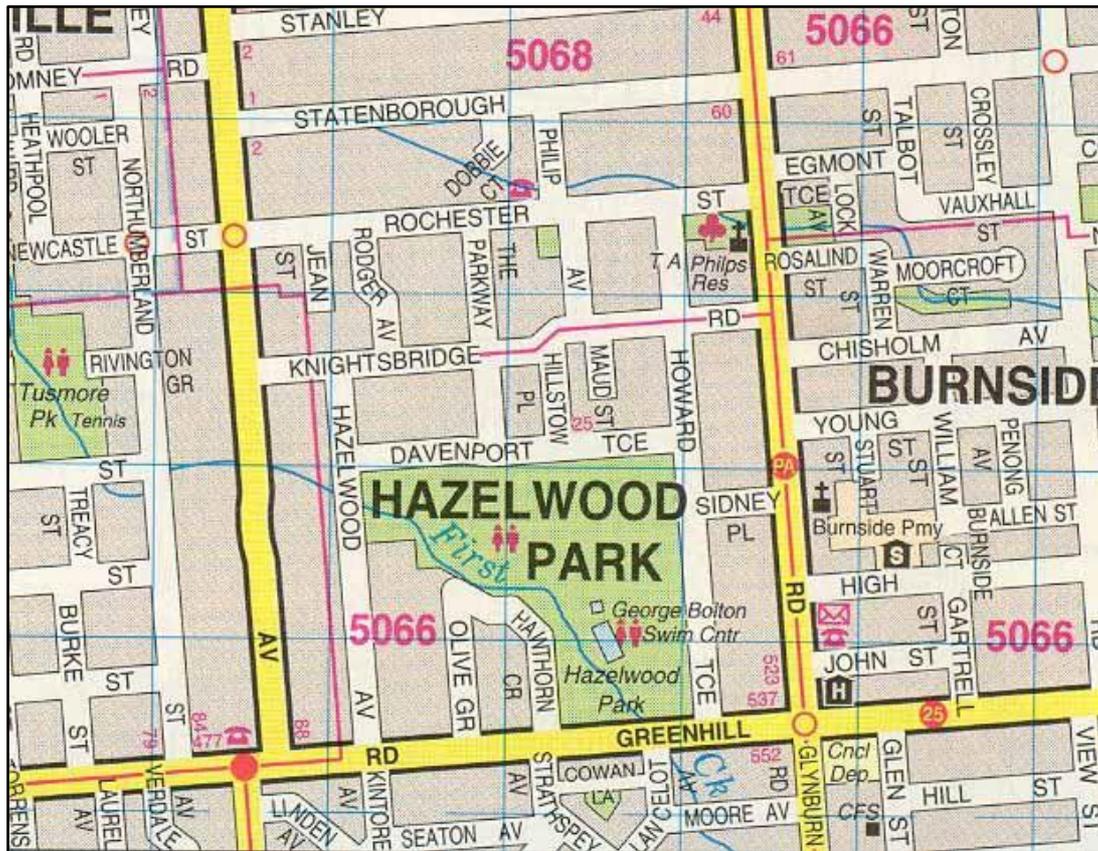


Image Source: UBD, Universal Press Pty Ltd

The Hazelwood Park is 124,693 square metres (12.47 hectares) in size. It is bordered by Greenhill Road, Hawthorn Crescent, Hazelwood Avenue, Davenport Terrace and Howard Terrace, in the suburb of Hazelwood Park.



3.1 COUNCIL AND GOVERNMENT POLICES AND LEGISLATION

This CLMP is closely linked with the Council's broader land management objectives and principles in the Council's Open Space Policy.

In addition, the following policies of the Council are also relevant to Hazelwood Park:

- Community Gardens Policy
- Environment and Biodiversity Policy
- Tree Management Policy
- Hire of Community Open Space and Facilities Policy
- Leasing and Licensing of Community Facilities Policy
- Public Domain Streetscape Policy
- Asset Management Policy
- Watercourse Management Policy
- Be the Future of Burnside (Strategic Community Plan 2012-2025)
- Eastern Health Authority Regional Public Health Plan
- Hazelwood Park Conservation Management Plan

The following controlling legislation will also impact upon the Council's management of Hazelwood Park:

- City of Burnside By-Laws
- Local Government Act 1999
- Development Act 1993
- Heritage Places Act 1993
- Native Vegetation Act 1991
- National Parks and Wildlife Act 1972

3.2 MANAGEMENT OBJECTIVES

The following broad management objectives have been identified with respect to Hazelwood Park:

- To manage the land for public recreation in accordance with the overall objectives of the "Be the Future of Burnside" (Strategic Community Plan 2012-2025).
- To provide and maintain a high quality recreation facility which meets the needs of the local and wider community.
- To upgrade the existing recreational and cultural environment and the aesthetics of Hazelwood Park where required.
- To promote natural systems and environmental management within Hazelwood Park.
- To ensure Hazelwood Park is accessible by the general community.
- To cater for people with disabilities where reasonably practicable and subject to the physical constraints of Hazelwood Park.
- To take a consistent approach to management of Hazelwood Park.
- To minimise conflict between users of Hazelwood Park.
- To provide for public safety.



3.3 LANDSCAPE CHARACTER AND AMENITY

Hazelwood Park has a character unlike any other park in Adelaide. It is a major recreational reserve that features the swimming centre, war memorial, a network of paths, seating, picnic and play facilities and which is dominated by tall River Red Gums lining First Creek.

Future planting in Hazelwood Park should consider the character of existing planting and its appropriateness, both in terms of historical relevance and site suitability, as well as the need to enhance the aesthetic appearance of the Reserve, especially in high profile locations. The need to provide shade for park users is be looked at, as should the possible effects of new planting on general safety and security.

3.4 BUILT STRUCTURES AND PARK FURNITURE

This CLMP considers long-term policy and direction for all built structures and park furniture in Hazelwood Park. Previous surveys carried out by the Council indicated that the most used facilities in Council's parks and reserves were seats, picnic tables, barbeques, litter bins, amenity blocks and playground equipment. This CLMP considers the aesthetic appearance of all structures and park furniture, both existing and proposed, and aims to ensure provision of adequate facilities according to identified levels of community need.

The main buildings within Hazelwood Park are George Bolton Swimming Centre, Council Maintenance Shed and Public Amenities.

All future proposals to upgrade the existing park furniture or upgrade existing buildings and structures are to be referred to the South Australian State Heritage Branch.

3.5 ACCESS

3.5.1 GETTING THERE

The size, location and level of equipment and facilities generally determine not only the capacity of a park or reserve to attract users, but whether users arrive by public transport, car, bicycle or on foot. Hazelwood Park, by virtue of its special facilities such as barbeques and playground equipment may attract users from a wider catchment area, however mostly serves the local community, and users therefore arrive primarily on foot. Car parking is limited to small car parks or neighbouring streets, and the only vehicles permitted to access Hazelwood Park are emergency and service vehicles.

Hazelwood Park is easily accessible to the local community, and opportunities to increase accessibility and improve linkages by constructing pedestrian crossings and footpaths in appropriate locations are to be pursued as they are identified.

Hazelwood Park should be accessible to people pushing



strollers and prams, and to mobility-impaired users, as together these groups comprise a significant percentage of the total users. The feasibility of installing features to assist access such as pram ramps in appropriate locations is to be investigated when problem areas are identified.

3.5.2 CIRCULATION

Development or upgrading of existing circulation routes and the need to provide convenient access both to and through Hazelwood Park are to be a consideration in the management of the Park.

3.6 RECREATIONAL USAGE

Hazelwood Park caters for the recreational needs of people of all ages. The CLMP aims to provide guidelines to ensure the provision of high quality and attractive recreational facilities, and to maximise community use of Hazelwood Park.

Hazelwood Park provides a variety of opportunities for recreation. While the majority of activities occurring within the Reserve are of a passive nature, informal sports and games such as ball games are also common in the larger parks, and swimming takes place at the swimming centre. Open grassy spaces afford casual park users pleasant spots to sit in both sun and shade, and other popular activities include picnicking, walking, dog walking and contemplation.

Hazelwood Park provides an area for meeting places for people of all ages. Hazelwood Park also frequently acts as a pedestrian thoroughfare, linking residential areas with shops and transport hubs, and providing opportunities for respite, if needed.

Management strategies within this CLMP must take into account the significance of Hazelwood Park to the community, and be flexible enough to provide for the changing recreational needs of the community as they arise.

3.7 DEVELOPMENT PROGRAM

There are no immediate plans to further develop the land identified within this CLMP.

3.8 MANAGEMENT AND MAINTENANCE

This CLMP aims to provide guidelines for the future use, development, management and maintenance of Hazelwood Park. The Council's objectives and proposed actions for management of Hazelwood Park are set out in the Management Table attached as Appendix 2 to this CLMP.

Current management practices concentrate on maintaining Hazelwood Park as a clean and attractive facility. Maintenance regimes are cyclical. The current staffing levels and budget for maintenance of Hazelwood Park may vary over time as new issues become relevant and community needs change.

The implementation of effective and efficient management practices is important so that items such as playground equipment



and their associated facilities are maintained to a good standard for the enjoyment and safety of parks users.

Ways in which the local community can participate in the maintenance and management of Hazelwood Park are to be explored. Opportunities to involve the community in the design process, in the selection of plants and facilities and in the ongoing maintenance of Hazelwood Park should be investigated. A sense of community ownership in Hazelwood Park should be promoted and residents should also be encouraged to report anti-social behaviour or vandalism taking place in Hazelwood Park.

3.7.1 DOG MANAGEMENT

The problem of dogs defecating in parks, nuisance behaviour of dogs, and their owners not complying with relevant legislation are consistently raised as issues in discussions with residents. Having said that, it must be recognised that dogs need access to public open space, and dog owners comprise a substantial group of park users.

Appropriate management practices need to be put in place to accommodate the needs of dog owners who use parks and walkways in Kensington Gardens Reserve. At the same time, the concerns of residents need to be addressed. The practice of providing dog waste bag dispensers to all litter bins located within the Council's parks and reserves should be continued. A strategic approach which looks at a range of options such as education, off-leash areas and park design needs to be developed, with regulatory enforcement used as a last resort.

3.7.2 LEASING OF COMMUNITY LAND

The granting of a lease or license formalises the use of community land by groups such as sporting clubs, not-for-profit groups, educational institutions, commercial organisations or other entities or individuals who are providing facilities or services for public use or for the benefit of the public.

A lease may be granted by the Council where exclusive control of all or part of an area is desirable in the interests of the management of that area.

Activities under a lease or licence should be compatible with any zoning, reservation or trust applicable to the premises and should provide appropriate benefits, services or facilities for users of the premises. The terms and conditions of a lease or licence should provide a clear definition of the rights and responsibilities of the Council and the lessee or licensee concerning the premises, including (where the Council considers it appropriate) requiring the lessee or licensee to properly maintain the premises in a safe and visually appealing condition.



4.1 APPLICATION OF THE COMMUNITY LAND MANAGEMENT PLAN

The Council should seek to maximise the potential of Hazelwood Park, to ensure that it is adequately maintained, that it continues to cater for a range of community activities.

This CLMP should be applied flexibly by the Council, in a manner which is responsive to the changing needs of the community and users of Hazelwood Park, and which takes advantage of future opportunities arising with respect to Hazelwood Park.

4.2 COMMUNITY VALUES

Past consultation undertaken by the Council has defined a strong sense of community ownership in Hazelwood Park, which should be considered in applying this CLMP.

4.3 PERFORMANCE MEASURES

The Management Table attached as Appendix 2 in Part 5 of this CLMP states the performance targets or objectives for the Council's management of Hazelwood Park. The Council will measure its performance against the objectives stated in this CLMP by assessing its performance using the performance indicators in Appendix 2.

The implementation of all aspects of the CLMP are subject to finance being available either from government funding, revenue raising or from the Council's budget allocation.

The codes used to define priorities identified in the Management Table in Annexure 2 are as follows:

CT	(Completed)	Action completed
ST	(Short Term)	Action completed within 2 years
MT	(Medium Term)	Action completed within 2-4 years
LT	(Long Term)	Action commenced after 4 years
O	(Ongoing)	Action is carried out on an ongoing or regular basis for the life of the CLMP
C	(Commenced)	Action has commenced



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PART 5 APPENDIX 1

Schedule of Land

Name of Reserve	Address of Reserve	Certificate of Title	Plan	Parcel	Tenure	Zone	Purpose of Land	Area (m ²)	Owner
Hazelwood Park – Burnside Swimming Centre	Greenhill Road, Hazelwood Park	CT 5804/323	FP 138218	Allotment 38	Freehold	WC	Public Open Space and Swimming Centre	124,693	City of Burnside



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PART 5 APPENDIX 2

Management Table

LANDSCAPE AMENITY AND AESTHETICS	Objective	Action	Comments	Priority	Performance Indicators
	To use planting as a means of complementing and enhancing the special qualities and character of Hazelwood Park.	Select, plant, establish and maintain suitable species of trees, shrubs and ground covers.	Consider character of existing planting, suitability of new plantings, local species, aesthetic appeal etc.	○	New plantings are appropriate.
	To manage existing vegetation using best practice horticultural/ arboricultural techniques.	Carry out regular, ongoing maintenance works as required to conserve existing appropriate vegetation	Undertake pruning in accordance with AS4373-2007 Pruning of amenity trees unless warranted to achieve specific targeted objectives	○	User satisfaction – amount of feedback received from stakeholders. Compliance AS4373-2007 Pruning of amenity trees.
		Remove unsuitable species and replace with more appropriate species where practical.		○	Inappropriate species removed and replaced where practical.
		Remove species reaching the end of their useful life expectancy and replace with new plantings where practical.		○	Over-mature species removed and replaced where practical.
		Control any work that may harm existing trees.	Potentially harmful activities which may include tree climbing excavation or damage of root zone, trunk and or crown damage.	○	Trees remains viable. Compliance with AS4970-2009 Protection of Trees on Development Sites.
	To control noxious and environmental weeds in Hazelwood Park.	Undertake weed removal when and where required.	Weed removal is a standard component of Council's maintenance operations.	○	Reduction in level of weeds.
	To retain and enhance significant views.	Site new plantings and structures to take into consideration existing views of Hazelwood Park.	A number of areas within Burnside have views of the metropolitan area and Adelaide Hills.	○	All new work considers impacts on views.



LANDSCAPING	Objective	Action	Comments	Priority	Performance Indicators
	To provide landscaped areas to Hazelwood Park that are appropriate, well maintained, and which enhance the appearance and functioning of Hazelwood Park.	Undertake landscape master plan.	Consult with user groups and the community.	ST	Landscape master plan completed.
		Ensure that 'view corridors' are created/ maintained so that city and hills views are protected.		O	View corridors are established to the satisfaction of surrounding residents.
		Undertake a landscaping upgrade program based on landscape master plans	Involve the community in planting programs where appropriate.	MT/LT	Capital Works program completed
		Consider the impact of new landscape works on pedestrian and vehicular movement around Hazelwood Park.		O	New landscape works appropriate and does not interfere with existing circulation patterns.

ENVIRONMENTAL IMPACTS	Objective	Action	Comments	Priority	Performance Indicators
	To maintain and develop Hazelwood Park in an ecologically sensitive manner so biodiversity sites and waterways are not adversely impacted upon and where possible, are enhanced.	Increase community awareness about the environmental values and issues.		O	Increased community awareness.
		Minimise run-off and (where possible) avoid usage of chemical fertilisers, pesticides and herbicides		O	Monitor chemical usage.
		Maintain trees in healthy condition and conduct regular inspections. Plant additional trees (as appropriate) using locally indigenous species where appropriate	Local indigenous trees are currently being grown from local seed by Council's nursery.	O	Tree numbers are maintained or increased.
		Stabilise creek bed so any erosion is brought under control.	North-eastern section of Park/Creek has dangerous creek sides due to erosion.	MT	Creation of a stable channel throughout the Park.



	Objective	Action	Comments	Priority	Performance Indicators
PARK FURNITURE AND OTHER STRUCTURES	To provide park furniture and other structures which are necessary, visually attractive and which complements the landscape character of each of Hazelwood Park.	Assess the need for additional park furniture and other structures on a case-by-case basis as they are identified.		○	Need assessed on a case-by-case basis.
		Consult with and elicit comments from users and the general community prior to the commencement of any significant new development.	As per Council's Community Consultation Policy.	○	Consultation undertaken. Community satisfaction with consultation process.
		Install new park furniture and other structures that are consistent with Council's identified corporate image and compatible with the landscape character of Hazelwood Park.	Consider Council's Corporate Standards Manual.	○	Appropriate structures only installed.
		Consider removal and/or replacement of older-style structures that are not consistent with Council's identified corporate image as they reach the end of their lifespan.		○	Removal and/or replacement of old/inappropriate structures where practical.
		To encourage appropriate public art projects in Hazelwood Park.	Pursue opportunities to place public art in Hazelwood Park.		○



USE OF HAZELWOOD PARK	Objective	Action	Comments	Priority	Performance Indicators
	To manage Hazelwood Park to provide a range of recreation opportunities for a variety of users, and to facilitate a high level of use.	Ensure all activities occurring with Hazelwood Park are compatible with the function of the individual park or reserve.	Suitable activities include sitting, picnicking and walking through Hazelwood Park.	○	Annual number of complaints received regarding inappropriate use of Hazelwood Park.
		Allow dog walking within the principles set out in Council's Dog Control Policy.		○	Annual number of complaints.
		Patrol Hazelwood Park to ensure compliance with the above action.	Patrols are carried out by Council Enforcement Officers.	○	Regular patrols carried out.
		Prohibit and prevent organized sporting activities.	Organised sporting activities are restricted to designated sportsgrounds.	○	Annual number of complaints received regarding inappropriate use of Hazelwood Park.
	To encourage the use of Hazelwood Park for activities compatible with the objectives of this CLMP.	Allow groups to use Hazelwood Park for social gathering and for informal sports and games.	There is no charge for social gatherings for informal sports and games. Space is available on a first-come-first-served basis.	○	Hazelwood Park is maintained in good condition. Level of user satisfaction.
		Allow groups to use Hazelwood Park for private functions.	Bookings are taken for occasions such as weddings.	○	Hazelwood Park is maintained in good condition. Level of user satisfaction.

PLAYGROUNDS	Objective	Action	Comments	Priority	Performance Indicators
	To ensure that all playgrounds are safe, functional and attractive.	Manage and maintain play equipment and surrounds in Hazelwood Park.	As per Australian Standards and LGA Mutual Liability Recommendations.	○	Playground areas managed and maintained. Satisfaction of users.
Upgrade playgrounds as required at Hazelwood Park.			○	New playgrounds constructed on time and to budget.	



ACCESS	Objective	Action	Comments	Priority	Performance Indicators
	To control vehicular access to Hazelwood Park.	Prohibit and prevent general vehicle access to Hazelwood Park.	Liaise with Council staff, sporting and recreational groups. Consider pedestrian crossing, pram ramps, construction of pathways etc.	○	General vehicular access is restricted.
		Allow service and emergency vehicles to enter Hazelwood Park.	Removable bollards and gates allow service vehicles to access Hazelwood Park.	○	Ease of entry for service and emergency vehicles.
	To provide safe and convenient access to the Hazelwood Park.	Assess opportunities to improve access, where practical, as they are identified.	Consult with relevant individuals to ensure access complies with AS 1428. Consider pram ramps, footpaths, ramps and steps.	○	Investigation complete. Opportunities to improve access identified and appropriate work scheduled.

CIRCULATION	Objective	Action	Comments	Priority	Performance Indicators
	To create rationalized and consistent pathway systems within Hazelwood Park.	Remove any unnecessary pathways, upgrade existing pathways and construct new pathways with appropriate gradients where a need is identified.	New pathways to be constructed from materials sympathetic to the landscape character of each park or reserve and to take into account the needs of people with mobility impairments.	○	Appropriate works undertaken.
		Identify opportunities to improve circulation routes for people with impaired mobility.		○	Identified opportunities investigated



SIGNAGE	Objective	Action	Comments	Priority	Performance Indicators
	To provide effective and consistent signage for Hazelwood Park and associated facilities.	Identify signage that needs to be upgraded or replaced. Identify areas where additional signage is required.		ST	Areas requiring signage identified and listed.
		Replace existing signage that requires upgrading.	New signage to be consistent and reflect Council's corporate image and style. Since 2000, Council has been upgrading its parks and reserves identification signs which detail the park/ reserve name, symbols representing facilities available.	MT	New signage installed
		Install new signage in identified areas.	New signage to be consistent and reflect Council's corporate image and style.	MT	New signage installed.

LEASES & LICENSES	Objective	Action	Comments	Priority	Performance Indicators
	To allow use of Hazelwood Park for a range of recreational and cultural activities.	Grant casual use only to recreational and cultural organisations for use of Hazelwood Park as venues for appropriate events and activities.		○	Cultural or other recreational activities held on Hazelwood Park are appropriate.
To allow use of the Hazelwood Park – Burnside Swimming Centre Kiosk site for business purposes.	Grant leases and licenses to business organisations for use of the Hazelwood Park – Burnside Swimming Centre Kiosk as a Kiosk.	Revenue raised by granting leases, licenses and other estates assists upgrading of Hazelwood Park – Burnside Swimming Centre.	○	Business activities operated from the Hazelwood Park – Burnside Swimming Centre Kiosk are appropriate.	



	Objective	Action	Comments	Priority	Performance Indicators
COMMUNITY INVOLVEMENT	To provide opportunities for the public and user groups to become involved in appropriate new projects.	Consult with stakeholders during the development of design plans and capital improvements for Hazelwood Park.	Consultation methods may include public exhibition of draft plans, information packages sent to relevant wards, letterbox drops and information posted on council's web site (in accordance with council's Communication Policy).	○	Community and user satisfaction with the consultation process as gauged from feedback.
	To foster a sense of community ownership of Hazelwood Park.	Pursue opportunities to involve local residents in the development and maintenance of Hazelwood Park.		○	Investigations complete.

	Objective	Action	Comments	Priority	Performance Indicators
MAINTENANCE	To maintain Hazelwood Park to appropriate standards to respond to the needs and expectations of users and the general community and in line with Council resources.	Carry out regular maintenance to appropriate standards on Hazelwood Park.	Frequency of maintenance depends on the profile of Hazelwood Park. High profile parks are maintained most frequently.	○	Maintenance programs implemented on time and on budget.
		Undertake emergency repairs, removals or other additional maintenance work as required.	Council staff is pro-active, identifying problem areas and responding to requests from the public.	○	Speed of repair or other emergency work.
		Monitor the cost of maintenance & replacement work in order to source and provide adequate resources to facilitate the actions listed and prevent future problems.		○	Annual cost of maintenance monitored.



SAFETY AND RISK MANAGEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To identify, measure and manage potential hazards in a timely manner to minimize Council's exposure to complaints, compensation claims and litigation.	Continue to carry out an inspection program to identify and eliminate all potential hazards.	Refer Issue 'Maintenance'.	○	Inspection program regularly carried out.
		Carry out maintenance and risk management as required		○	Reduction in annual number of claims.
	To minimize the incidence of vandalism to play equipment and other ancillary features in Hazelwood Park.	Remove all graffiti as soon as practicable.	People are less likely to deface surfaces that are in an undamaged condition.	○	Decrease in annual number of incidents reported.
		Repair vandalized park furniture and play equipment as soon as practicable or remove if damaged beyond repair.		○	Speed of removal or repair work.
		Consider visibility when siting any new play equipment of park furniture.		○	Visibility assessed and concealed sites avoided.



