



kensington park reserve

Community Land Management Plan

Prepared by
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City of Burnside
COMMUNITY LAND MANAGEMENT PLAN
KENSINGTON PARK RESERVE

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EXECUTIVE SUMMARY

This Community Land Management Plan ("CLMP") sets out the objectives, policies and proposals of the City of Burnside ("the Council") for the Kensington Park Reserve in the Council's local government area, including use of the Park, structures and park furniture required, and access and community involvement with the Park. This CLMP also establishes a framework of performance targets and measures for management of the Kensington Park Reserve into the future.



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PART 1 BACKGROUND

1.1 WHAT IS COMMUNITY LAND?

Under section 193 of the *Local Government Act 1999* ("the Act"), 'community land' includes all local government land (except roads) that is owned by a council or is under a council's care, control or management (unless the council resolves to exclude or revoke the classification as community land in accordance with the Act).

Section 207 of the Act requires a council to keep a register of all community land in its local government area. The Council's Community Land Register is contained in Appendix 1 in Part 5 of each of the Council's Community Land Management Plans.

1.2 WHAT IS A COMMUNITY LAND MANAGEMENT PLAN?

Under section 196 of the Act, a council must prepare and adopt a management plan for its community land if:

- (a) the land is required to be held for the benefit of the community under Schedule 8 of the Act (or under another special act of parliament relating to the land) or under an instrument of trust;
- (b) the land is, or is to be, occupied under a lease or licence; or
- (c) the land has been or is to be, specifically modified or adapted for the benefit or enjoyment of the community.

A CLMP must identify the community land to which it relates, and the purpose for which that land is held by the council. A CLMP must also state the council's objectives, policies (if any) and proposals for the management of the relevant community land.

1.3 PURPOSE OF A COMMUNITY LAND MANAGEMENT PLAN

Community land is recognised as an important component of the urban environment, which provides opportunities for recreation and leisure, and other activities which benefit the community either directly or indirectly. A CLMP provides a framework within which the Council can develop a balanced response to current opportunities and address future pressures with respect to the community land within its local government area.

A CLMP identifies clear objectives and establishes directions for planning, resource management and maintenance of the relevant community land. It assists both the Council and the general public by clarifying the intended direction for the use and management of the community land to which it relates. A CLMP also assists the Council in assigning appropriate priorities in its works programming and budgeting.



1.4 STRUCTURE OF THIS COMMUNITY LAND MANAGEMENT PLAN

This CLMP is divided into 5 parts:

Part 1: Provides a definition of community land and describes the content, purpose and function of a CLMP.

Part 2: Indicates the location of the relevant community land to which this CLMP applies, and examines the characteristics of that land.

Part 3: Identifies and examines the Council's management objectives, policies and proposals relating to the relevant community land.

Part 4: Identifies the Council's performance targets or objectives proposed in this CLMP, and the performance indicators used to measure performance.

Part 5: Appendices

The Schedule of Land identifies the legal description and ownership information relating to the relevant community land.

The Management Table details the specific management objectives, actions and performance indicators relevant to this CLMP.



2.1 SITE HISTORY

For thousands of years prior to settlement, the Kuarna tribe occupied the Adelaide plains. Their tribe extended from Crystal Brook in the North, Cape Jervis in the South and inland to the Mount Lofty Ranges. There is not a lot of information with regard to the habits of the Kuarna people as an introduced fatal disease caused their diminishment. It is known that the land now known as Kensington Park Reserve was once used for corroborees during the 1840's.

Between 1839 and 1872 the land known then as Shipster's Paddock was subdivided into 52 allotments to form the suburb of Kensington Park. Trustees originally owned the land until they sold it to Burnside Council in 1887 due to financial difficulties. Burnside Council borrowed £2000 and purchased the land for £1850, even though the land was valued at £4800. In order to repay the £2000 loan, Council increased the levy on the rates. The land was acquired subject to a Deed of Trust to protect the area. To this day, the Deed of Trust cannot be found and therefore the exact wording of the trust is unknown.

Burnside Council established an oval with terraced seating, a running track, athletics facilities, a grandstand seating 1500 people, clubrooms and other amenities, and renamed it the Olympic Sports Field. Over the years, there were various sporting and recreational associations who leased the park. Pembroke School has a 21 + 21 year lease over the Indoor Recreation Stadium, executed in 1986.

It was decided that the most appropriate course of action for Council to take was to call for registrations of interest, and, after identifying a preferred solution, present it to the Supreme Court for approval. Pembroke School offered to purchase the Olympic Sports' Field and incorporate it into the school campus where there would be no community access except for outside school hours. Another option was that Athletics SA maintained the existing athletics facilities including synthetic track. Athletics SA had access while Pembroke took over the maintenance of the site.

In 1990 a new lease was granted to Athletics SA for year-round use, without public access, which was due to expire in 1994. In 1992, the Supreme Court conducted a hearing at which evidence was found that supported the notion that a trust existed and that the Council had, as part of that trust, agreed to use the Olympic Sports Field as a public recreation ground for the use of the residents of Burnside. Conditions authorised the Council to grant a licence to Pembroke School, renewable on an annual basis, of the oval within the reserve. The lease is for 14 hours per week (Monday – Thursday 3.30 – 5.00pm, Saturday 9.00am – 5.00pm). In this initial hearing it was decided that the Council did not have the power to sell the land. Later in an appeal the Full Court reversed this decision due to insufficient evidence to support the prevention of the sale of the land. Council had the right to sell the land.

The judgement of the Court requires the Council to be responsible for:



- I. ensuring that residents of the Council have access to the Indoor Recreations Centre outside the school term hours set aside for use by Pembroke School;
- II. ensuring that Pembroke School's use of the clubrooms under the grandstand is not exclusive and that other community groups will have access to the clubrooms outside the school term hours set aside for use by Pembroke School; and
- III. ensuring that the Olympic Sports Field oval is available for community use outside the hours set aside for use by Pembroke School during school terms.

In 1997 Athletics SA moved to new premises at Mile End. This move posed the question of the Olympic Sports' Field future use. The options put forward by Council were to either sell part or the entirety of the sports field, or to convert to public recreation ground. A Public meeting was held in September 1996 to discuss the options. There was concern from the community at the notion of the sale of the Olympic Sports' Field. Council decided in November 1996 not to sell the Olympic Sports' Field but to open it up as a public recreation ground. In 1997, further consultation took place in order to look at options for redevelopment. Landscape architects were engaged to design a redevelopment plan for the park. Public notices were placed in the Messenger and a letter of invitation was sent to all residents in the suburb of Kensington Park to find out which of the options the public preferred. A design for a new playground and a restructure of the mounds was chosen and the redevelopment took place. The Park is now known as Kensington Park Reserve.

The main features of the reserve are a sporting oval, tennis courts, barbeque and picnic facilities, playground and cricket practice nets.

2.2 ENVIRONMENT AND BIODIVERSITY

Kensington Park Reserve contains a variety of vegetation, and a mixture of indigenous flora, introduced grasses and exotic plants. Landscape elements including trees, shrubs and ground covers are functional and attractive components of the park. Greenery not only contributes to the visual character of the park, but the planting of appropriate vegetation can create habitats for wildlife, helping to attract native birds and animals back to the urban area. Trees also create shady areas that are highly desirable as picnic spots in summer.

The eastern boundary of the reserve has been developed to provide a visual screen between the reserve and the adjoining neighbours in Holden Street. A strong volunteer group has been formed by these neighbouring residents to assist Council in the maintenance of Kensington Park Reserve.

The following valuable vegetation currently exists in Kensington Park Reserve:



Indigenous

- | | |
|---------------------------------|-----------------|
| <i>Acacia pycnantha</i> | Golden Wattle |
| <i>Convolvulus erubescens</i> | Native Bindweed |
| <i>Eucalyptus camaldulensis</i> | Rive Red Gum |
| <i>Eucalyptus leucoxylon</i> | SA Blue Gum |

Exotic

- | | |
|--------------------------|----------------|
| <i>Ficus macrophylla</i> | Morton Bay Fig |
| <i>Schinus ariera</i> | Pepper Tree |

2.3 SITE LOCATION AND DESCRIPTION

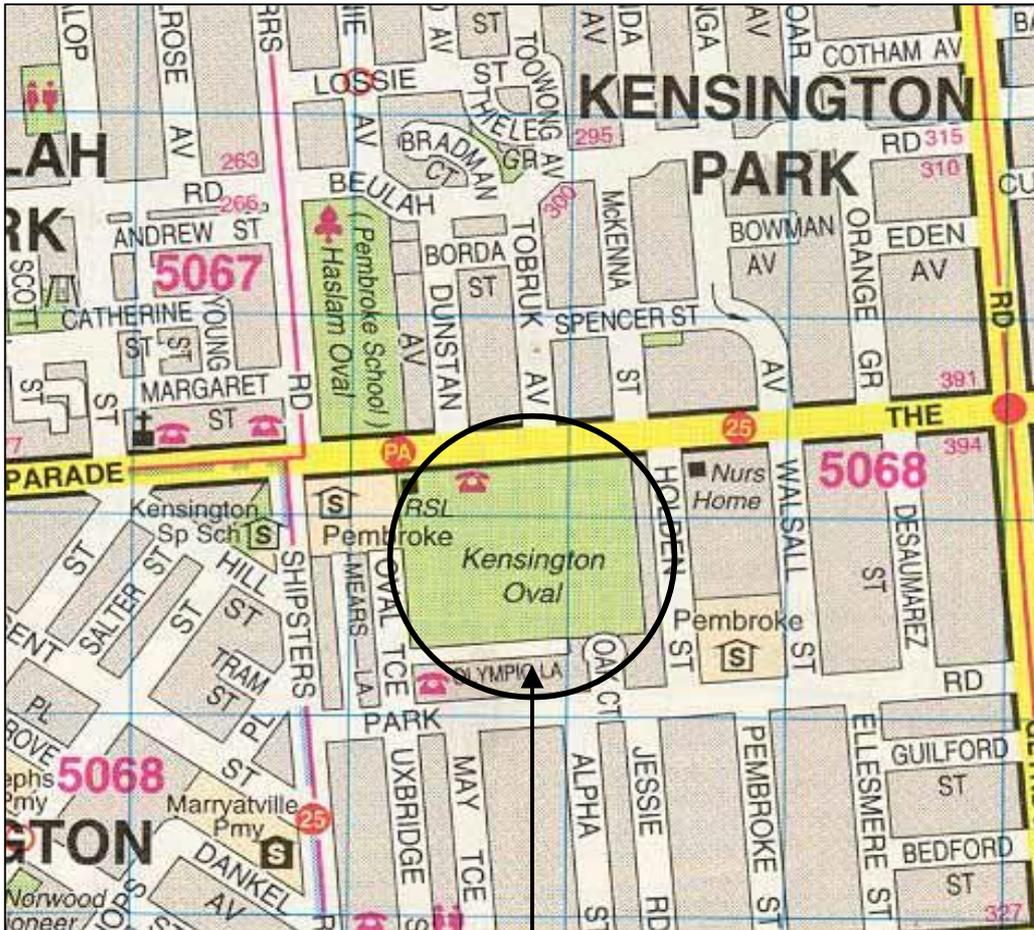


Image Source: UBD, Universal Press Pty Ltd

Kensington Park Reserve is 62,880 square metres (6.47 hectares) in size. It is bordered by The Parade and Oval Terrace, Kensington Park.



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PART 3 OBJECTIVES, POLICIES AND PROPOSALS

3.1 COUNCIL AND GOVERNMENT POLICIES AND LEGISLATION

This CLMP is closely linked with the Council's broader land management objectives and principles in the Burnside City Council Open Space Policy (2015).

In addition, the following policies of the Council are also relevant to Kensington Park Reserve:

- Community Gardens Policy
- Asset Management Policy
- Environment and Biodiversity Policy
- Tree Management Policy
- Hire of Community Open Space and Facilities Policy
- Leasing and Licensing of Community Facilities Policy
- Watercourse Management Policy
- Public Domain Streetscape Policy
- Eastern Health Authority Regional Public Health Plan
- Be the Future of Burnside (Strategic Community Plan 2012-2025)

The following controlling legislation will also impact upon the Council's management of the Kensington Park Reserve:

- City of Burnside By-Laws
- Local Government Act 1999
- Development Act 1993
- Heritage Places Act 1993
- Native Vegetation Act 1991
- National Parks and Wildlife Act 1972

3.2 MANAGEMENT OBJECTIVES

The following broad management objectives have been identified with respect to Kensington Park Reserve:

- To manage the land for public recreation in accordance with the overall objectives of the "Be the Future of Burnside" (Strategic Community Plan 2012-2025).
- To provide and maintain a high quality recreation facility which meets the needs of the local and wider community.
- To upgrade the existing recreational and cultural environment and the aesthetics of Kensington Park Reserve where required.
- To promote natural systems and environmental management within Kensington Park Reserve.
- To ensure Kensington Park Reserve is accessible by the general community.
- To cater for people with disabilities where reasonably practicable and subject to the physical constraints of Kensington Park Reserve.
- To take a consistent approach to management of Kensington Park Reserve.
- To minimise conflict between users of Kensington Park Reserve.
- To provide for public safety.



3.3 LANDSCAPE CHARACTER AND AMENITY

Kensington Park Reserve is one of Burnside's major recreational reserves that features a sporting oval, tennis courts, a network of paths, seating, picnic and play facilities and is dominated by tall River Red Gums and Blue Gums.

Future planting in Kensington Park Reserve should take into consideration the character of existing planting and its appropriateness, both in terms of historical relevance and site suitability, as well as the need to enhance the aesthetic appearance of the parks, especially in high profile locations. The need to provide shade for park users is to be considered, as should the possible effects of new planting on general safety and security.

3.4 BUILT STRUCTURES AND PARK FURNITURE

This CLMP considers long-term policy and direction for all built structures and park furniture in Kensington Park Reserve. Previous surveys carried out by the Council indicated that the most used facilities in Council's parks and reserves were seats, picnic tables, barbecues, litter bins, amenity blocks and playground equipment. This CLMP considers the aesthetic appearance of all structures and park furniture, both existing and proposed, and aims to ensure provision of adequate facilities according to identified levels of community need.

The main buildings within Kensington Park Reserve are the grandstand leisure centre, caretakers shed, car park and Kensington Park RSL building.

3.5 ACCESS

3.5.1 GETTING THERE

The size, location and level of equipment and facilities generally determine not only the capacity of a park or reserve to attract users, but whether users arrive by public transport, car, bicycle or on foot. Kensington Park Reserve, by virtue of its special facilities such as barbecues and playground equipment may attract users from a wider catchment area, however mostly serves the local community, and users therefore arrive primarily on foot. Car parking is limited to small car parks or neighbouring streets, and the only vehicles permitted to access Kensington Park Reserve are emergency and service vehicles.

Kensington Park Reserve should be easily accessible to the local community, and opportunities to increase accessibility and improve linkages by constructing pedestrian crossings and footpaths in appropriate locations are to be pursued as they are identified.

Kensington Park Reserve should be accessible to people pushing strollers and prams, and to mobility-impaired users, as together these groups comprise a significant percentage of the total users identified.



3.5.2 CIRCULATION

Pedestrians and cyclists in transit generally move directly across Kensington Park Reserve, whereas people using Kensington Park Reserve for passive recreation move randomly through it. In the future development or upgrading of existing circulation routes, the need to provide convenient access both to and through the reserve is to be considered.

3.6 RECREATIONAL USAGE

Kensington Park Reserve caters to the recreational needs of people of all ages. This CLMP aims to provide guidelines to ensure the provision of high quality and attractive recreational facilities, and to maximise community use of Kensington Park Reserve.

Kensington Park Reserve provides a variety of opportunities for recreation. While some activities occurring within the reserve are of a passive nature, informal sports and games such as ball games are also common. Open grassy spaces afford casual park users pleasant spots to sit in both sun and shade, and other popular activities include picnicking, walking, dog walking and contemplation. The primary role of the reserve is to provide specialist facilities for a variety of users involved in organised sport including local sporting groups, schools and the community.

There is currently an agreement between the Council and the neighbouring Pembroke School who maintain the oval and cricket practice nets. Pembroke are allocated a certain number of hours each week to use the oval and the remainder of the time the reserve can be used by the general public.

Kensington Park Reserve provides a meeting place for people of all ages, and in areas of relatively high population density the reserve often functions as the neighbourhood backyard.

Kensington Park Reserve also frequently acts as a pedestrian thoroughfare, linking residential areas with shops and transport hubs, and providing opportunities for respite, if needed.

Kensington Park Reserve is a very well-used area of open space, providing a vital recreational resource for local and external users. Management strategies within this CLMP must take into account the significance of these areas to the community, and be flexible enough to provide for the changing recreational needs of the community as they arise.

3.7 DEVELOPMENT PROGRAM

There are no immediate plans to further develop the land identified within this CLMP.

3.8 MANAGEMENT AND MAINTENANCE

This CLMP aims to provide guidelines for the future use, development, management and maintenance of Kensington Park Reserve.

Current management practices concentrate on maintaining



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Kensington Park Reserve as a clean and attractive facility. Maintenance regimes are cyclical. The current staffing levels and budget for maintenance of Kensington Park Reserve may vary over time as new issues become relevant and community needs change.

The implementation of effective and efficient management practices is important so that items such as playground equipment and their associated facilities are maintained to a good standard for the enjoyment and safety of parks users.

Ways in which the local community can participate in the maintenance and management of Kensington Park Reserve are to be explored. Opportunities to involve the community in the design process, in the selection of plants and facilities and in the ongoing maintenance of Kensington Park Reserve should be investigated. A sense of community ownership in Kensington Park Reserve should be promoted and residents should also be encouraged to report anti-social behaviour or vandalism taking place in Kensington Park Reserve.

3.8.1 DOG MANAGEMENT

The problem of dogs defecating in parks, nuisance behaviour of dogs, and their owners not complying with relevant legislation are consistently raised as issues in discussions with residents. Having said that, it must be recognised that dogs need access to public open space, and dog owners comprise a substantial group of park users.

Appropriate management practices need to be put in place to accommodate the needs of dog owners who use parks and walkways in Kensington Park Reserve. At the same time, the concerns of residents need to be addressed. The practice of providing dog waste bag dispensers to all litter bins located within the Council's parks and reserves should be continued. A strategic approach which looks at a range of options such as education, off-leash areas and park design needs to be developed, with regulatory enforcement used as a last resort.

3.8.2 LEASING AND LICENSING OF COMMUNITY LAND

The granting of a lease or license formalises the use of community land by groups such as sporting clubs, not-for-profit groups, educational institutions, commercial organisations or other entities or individuals who are providing facilities or services for public use or for the benefit of the public.

A lease may be granted by the Council where exclusive control of all or part of an area is desirable in the interests of the management of that area.

Activities under a lease or licence should be compatible with any zoning, reservation or trust applicable to the premises and should provide appropriate benefits, services or facilities for users of the premises.



The terms and conditions of a lease or licence should provide a clear definition of the rights and responsibilities of the Council and the lessee or licensee concerning the premises, including (where the Council considers it appropriate) requiring the lessee or licensee to properly maintain the premises in a safe and visually appealing condition.



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PART 4 PERFORMANCE TARGETS AND MEASURES

4.1 APPLICATION OF THE COMMUNITY LAND MANAGEMENT PLAN

The Council should seek to maximise the potential of Kensington Park Reserve, to ensure that it is adequately maintained, that it continues to cater for a range of community activities.

This CLMP should be applied flexibly by the Council, in a manner which is responsive to the changing needs of the community and users of Kensington Park Reserve, and which takes advantage of future opportunities arising with respect to Kensington Park Reserve.

4.2 COMMUNITY VALUES

Past consultation undertaken by the Council has defined a strong sense of community ownership in Kensington Park Reserve, which should be considered in applying this CLMP.

4.3 PERFORMANCE MEASURES

The Management Table attached as Appendix 2 in Part 5 of this CLMP states the performance targets or objectives for the Council's management of Kensington Park Reserve. The Council will measure its performance against the objectives stated in this CLMP by assessing its performance using the performance indicators in Appendix 2.

The implementation of all aspects of the CLMP are subject to finance being available either from government funding, revenue raising or from the Council's budget allocation.

The codes used to define priorities identified in the Management Table in Annexure 2 are as follows:

CT	(Completed)	Action completed
ST	(Short Term)	Action completed within 2 years
MT	(Medium Term)	Action completed within 2-4 years
LT	(Long Term)	Action commenced after 4 years
O	(Ongoing)	Action is carried out on an ongoing or regular basis for the life of the CLMP
C	(Commenced)	Action has commenced



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PART 5 APPENDIX 1

Schedule of Land

Name of Reserve	Address of Reserve	Certificate of Title	Plan	Parcel	Tenure	Zone	Purpose of Land	Area (m ²)	Owner
Olympic Sports Field - Kensington Park Reserve	The Parade, Kensington Park	CT 5292/398, CT 5557/100	FP 158783, FP 141164	Parcels 5 & 6, Allotments 3 & 4	Freehold	R/R6	Public Open Space	62,000	City of Burnside
Olympic Sports Field - Kensington Park Reserve	Holden Street, Kensington Park	CT 5705/724	FP 1141175	Allotment 14	Freehold	R/R6	Public Open Space	880	City of Burnside

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PART 5 APPENDIX 2

Management Table

	Objective	Action	Comments	Priority	Performance Indicators
LANDSCAPE AMENITY AND AESTHETICS	To use planting as a means of complementing and enhancing the special qualities and character of Kensington Park Reserve.	Select, plant, establish and maintain suitable species of trees, shrubs and ground covers.	Consider character of existing planting, suitability of new plantings, local species, aesthetic appeal etc.	○	New plantings are appropriate.
	To manage existing vegetation using best practice horticultural/ arboricultural techniques.	Carry out regular, ongoing maintenance works as required to conserve existing appropriate vegetation	Undertake pruning in accordance with AS4373-2007 Pruning of amenity trees unless warranted to achieve specific targeted objectives	○	User satisfaction – amount of feedback received from stakeholders. Compliance AS4373-2007 Pruning of amenity trees.
		Remove unsuitable species and replace with more appropriate species where practical.		○	Inappropriate species removed and replaced where practical.
		Remove species reaching the end of their useful life expectancy and replace with new plantings where practical.		○	Over-mature species removed and replaced where practical.
		Control any work that may harm existing trees.	Potentially harmful activities which may include tree climbing excavation or damage of root zone, trunk and or crown damage.	○	Trees remains viable. Compliance with AS4970-2009 Protection of Trees on Development Sites.
	To control noxious and environmental weeds in Kensington Park Reserve.	Undertake weed removal when and where required.	Weed removal is a standard component of Council's maintenance operations.	○	Reduction in level of weeds.
	To retain and enhance significant views.	Site new plantings and structures to take into consideration existing views of Kensington Park Reserve.	A number of areas within Burnside have views of the metropolitan area and Adelaide Hills.	○	All new work considers impacts on views.



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	Objective	Action	Comments	Priority	Performance Indicators
LANDSCAPING	To provide landscaped areas to Kensington Park Reserve that are appropriate, well maintained, and which enhance the appearance and functioning of Kensington Park Reserve.	Undertake landscape master plan.	Consult with user groups and the community.	ST	Landscape master plan completed.
		Ensure that 'view corridors' are created/ maintained so that city and hills views are protected.		O	View corridors are established to the satisfaction of surrounding residents.
		Undertake a landscaping upgrade program based on landscape master plans	Involve the community in planting programs where appropriate.	MT/LT	Capital Works program completed
		Consider the impact of new landscape works on pedestrian and vehicular movement around Kensington Park Reserve.		O	New landscape works appropriate and does not interfere with existing circulation patterns.

	Objective	Action	Comments	Priority	Performance Indicators
ENVIRONMENTAL IMPACTS	To maintain and develop Kensington Park Reserve in an ecologically sensitive manner so biodiversity sites and waterways are not adversely impacted upon and where possible, are enhanced.	Increase community awareness about the environmental values and issues.		O	Increased community awareness.
		Minimise run-off and (where possible) avoid usage of chemical fertilisers, pesticides and herbicides		O	Monitor chemical usage.
		Maintain trees in healthy condition and conduct regular inspections. Plant additional trees (as appropriate) using locally indigenous species where appropriate	Local indigenous trees are currently being grown from local seed by Council's nursery.	O	Tree numbers are maintained or increased.



PARK FURNITURE AND OTHER STRUCTURES	Objective	Action	Comments	Priority	Performance Indicators
	To provide park furniture and other structures which are necessary, visually attractive and which complements the landscape character of each of Kensington Park Reserve.	Assess the need for additional park furniture and other structures on a case-by-case basis as they are identified.		○	Need assessed on a case-by-case basis.
		Consult with and elicit comments from users and the general community prior to the commencement of any significant new development.	As per Council's Community Consultation Policy.	○	Consultation undertaken. Community satisfaction with consultation process.
		Install new park furniture and other structures that are consistent with Council's identified corporate image and compatible with the landscape character of Kensington Park Reserve.	Consider Council's Corporate Standards Manual.	○	Appropriate structures only installed.
		Consider removal and/or replacement of older-style structures that are not consistent with Council's identified corporate image as they reach the end of their lifespan.		○	Removal and/or replacement of old/inappropriate structures where practical.
	To encourage appropriate public art projects in Kensington Park Reserve.	Pursue opportunities to place public art in Kensington Park Reserve.		○	Increase in the amount of public art in Kensington Park Reserve.



USE OF KENSINGTON PARK RESERVE	Objective	Action	Comments	Priority	Performance Indicators
	To manage Kensington Park Reserve to provide a range of recreation opportunities for a variety of users, and to facilitate a high level of use.	Ensure all activities occurring with Kensington Park Reserve are compatible with the function of the individual park or reserve.	Suitable activities include sitting, picnicking and walking through Kensington Park Reserve.	○	Annual number of complaints received regarding inappropriate use of Kensington Park Reserve.
		Allow dog walking within the principles set out in Council's Dog Control Policy.		○	Annual number of complaints.
		Patrol Kensington Park Reserve to ensure compliance with the above action.	Patrols are carried out by Council Enforcement Officers.	○	Regular patrols carried out.
		Prohibit and prevent organized sporting activities.	Organised sporting activities are restricted to designated sportsgrounds.	○	Annual number of complaints received regarding inappropriate use of Kensington Park Reserve.
	To encourage the use of Kensington Park Reserve for activities compatible with the objectives of this CLMP.	Allow groups to use Kensington Park Reserve for social gathering and for informal sports and games.	There is no charge for social gatherings for informal sports and games. Space is available on a first-come-first-served basis.	○	Kensington Park Reserve is maintained in good condition. Level of user satisfaction.
		Allow groups to use Kensington Park Reserve for private functions.		○	Kensington Park Reserve is maintained in good condition. Level of user satisfaction.



PLAYGROUNDS	Objective	Action	Comments	Priority	Performance Indicators
	To ensure that the playground is safe, functional and attractive.	Manage and maintain play equipment and surrounds in Kensington Park Reserve.	As per Australian Standards and LGA Mutual Liability Recommendations.	○	Playground area is managed and maintained. Satisfaction of users.
Upgrade playground as required at Kensington Park Reserve.			○	New playground constructed on time and to budget.	

ACCESS	Objective	Action	Comments	Priority	Performance Indicators
	To control vehicular access to Kensington Park Reserve.	Prohibit and prevent general vehicle access to Kensington Park Reserve.	Liaise with Council staff, sporting and recreational groups. Consider pedestrian crossing, pram ramps, construction of pathways etc.	○	General vehicular access is restricted.
		Allow service and emergency vehicles to enter Kensington Park Reserve.	Removable bollards and gates allow service vehicles to access Kensington Park Reserve.	○	Ease of entry for service and emergency vehicles.
To provide safe and convenient access to Kensington Park Reserve.	Assess opportunities to improve access, where practical, as they are identified.	Consult with relevant individuals to ensure access complies with AS 1428. Consider pram ramps, footpaths, ramps and steps.	○	Investigation complete. Opportunities to improve access identified and appropriate work scheduled.	

CIRCULATION	Objective	Action	Comments	Priority	Performance Indicators
	To create rationalized and consistent pathway systems within Kensington Park Reserve.	Remove any unnecessary pathways, upgrade existing pathways and construct new pathways with appropriate gradients where a need is identified.	New pathways to be constructed from materials sympathetic to the landscape character of each park or reserve and to take into account the needs of people with mobility impairments.	○	Appropriate works undertaken.
Identify opportunities to improve circulation routes for people with impaired mobility.			○	Identified opportunities investigated	



SIGNAGE	Objective	Action	Comments	Priority	Performance Indicators
	To provide effective and consistent signage for all Kensington Park Reserve and associated facilities.	Identify signage that needs to be upgraded or replaced. Identify areas where additional signage is required.		ST	Areas requiring signage identified and listed.
		Replace existing signage that requires upgrading.	New signage to be consistent and reflect Council's corporate image and style. Since 2000, Council has been upgrading its parks and reserves identification signs which detail the park/ reserve name, symbols representing facilities available.	MT	New signage installed
		Install new signage in identified areas.	New signage to be consistent and reflect Council's corporate image and style.	MT	New signage installed.

LEASES & LICENSES	Objective	Action	Comments	Priority	Performance Indicators
	To allow use of Kensington Park Reserve for a range of educational, recreational and cultural activities.	Grant leases, licenses and other estates to educational, recreational and cultural organisations for use of Kensington Park Reserve as venues for appropriate events and activities.	Revenue raised by granting leases, licences and other estates assists with ongoing maintenance and upgrading of the Kensington Park Reserve.	○	Cultural or other recreational activities held at Kensington Park Reserve are appropriate.

COMMUNITY INVOLVEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To provide opportunities for the public and user groups to become involved in appropriate new projects.	Consult with stakeholders during the development of design plans and capital improvements for Kensington Park Reserve.	Consultation methods may include public exhibition of draft plans, information packages sent to relevant wards, letterbox drops and information posted on council's web site (in accordance with council's Communication Policy).	○	Community and user satisfaction with the consultation process as gauged from feedback.
To foster a sense of community ownership of Kensington Park Reserve.	Pursue opportunities to involve local residents in the development and maintenance of Kensington Park Reserve.		○	Investigations complete.	



MAINTENANCE	Objective	Action	Comments	Priority	Performance Indicators
	To maintain Kensington Park Reserve to appropriate standards to respond to the needs and expectations of users and the general community and in line with Council resources.	Carry out regular maintenance to appropriate standards at Kensington Park Reserve.		○	Maintenance programs implemented on time and on budget.
		Undertake emergency repairs, removals or other additional maintenance work as required.	Council staff is pro-active, identifying problem areas and responding to requests from the public.	○	Speed of repair or other emergency work.
		Monitor the cost of maintenance & replacement work in order to source and provide adequate resources to facilitate the actions listed and prevent future problems.		○	Annual cost of maintenance monitored.

SAFETY AND RISK MANAGEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To identify, measure and manage potential hazards in a timely manner to minimize Council's exposure to complaints, compensation claims and litigation.	Continue to carry out an inspection program to identify and eliminate all potential hazards.	Refer Issue 'Maintenance'.	○	Inspection program regularly carried out.
		Carry out maintenance and risk management as required		○	Reduction in annual number of claims.
	To minimize the incidence of vandalism to play equipment and other ancillary features at Kensington Park Reserve.	Remove all graffiti as soon as practicable.	People are less likely to deface surfaces that are in an undamaged condition.	○	Decrease in annual number of incidents reported.
		Repair vandalized park furniture and play equipment as soon as practicable or remove if damaged beyond repair.		○	Speed of removal or repair work.
		Consider visibility when siting any new play equipment of park furniture.		○	Visibility assessed and concealed sites avoided.



