



local sports & recreation areas

Community Land Management Plan

Prepared by
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City of Burnside
401 Greenhill Road
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EXECUTIVE SUMMARY

This Community Land Management Plan ("CLMP") sets out the objectives, policies and proposals of the City of Burnside ("the Council") for the specialist sportsgrounds in the Council's local government area ("the Sportsgrounds"). This CLMP also establishes a framework of performance targets and measures for management of the Sportsgrounds into the future.

The Sportsgrounds are valuable assets which are currently used as venues for organised sports such as rugby, cricket, soccer, Australian Rules football, hockey, baseball and lacrosse. Their high level of use attests to their popularity as sporting venues.

The Sportsgrounds are also popular as a place for informal recreation, including dog walking, jogging and games. Many of them have playgrounds and provide a variety of recreation experiences for people of all ages and interests.

Balancing competing needs and interests is one of the issues addressed in this CLMP. It looks at how we can ensure that schools and community groups have adequate access to the Sportsgrounds and how the Council can maintain an equitable scale of fees and charges for use of the Sportsgrounds.



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1.1 WHAT IS COMMUNITY LAND?

Under section 193 of the *Local Government Act 1999* ("the Act"), 'community land' includes all local government land (except roads) that is owned by a council or is under a council's care, control or management (unless the council resolves to exclude or revoke the classification as community land in accordance with the Act).

Section 207 of the Act requires a council to keep a register of all community land in its local government area. The Council's Community Land Register is contained in Appendix 1 in Part 5 of each of the Council's Community Land Management Plans.

1.2 WHAT IS A COMMUNITY LAND MANAGEMENT PLAN?

Under section 196 of the Act, a council must prepare and adopt a management plan for its community land if:

- (a) the land is required to be held for the benefit of the community under Schedule 8 of the Act (or under another special act of parliament relating to the land) or under an instrument of trust;
- (b) the land is, or is to be, occupied under a lease or licence; or
- (c) the land has been or is to be, specifically modified or adapted for the benefit or enjoyment of the community.

A CLMP must identify the community land to which it relates, and the purpose for which that land is held by the council. A CLMP must also state the council's objectives, policies (if any) and proposals for the management of the relevant community land.

1.3 PURPOSE OF A COMMUNITY LAND MANAGEMENT PLAN

Community land is recognised as an important component of the urban environment, which provides opportunities for recreation and leisure, and other activities which benefit the community either directly or indirectly. A CLMP provides a framework within which the Council can develop a balanced response to current opportunities and address future pressures with respect to the community land within its local government area.

A CLMP identifies clear objectives and establishes directions for planning, resource management and maintenance of the relevant community land. It assists both the Council and the general public by clarifying the intended direction for the use and management of the community land to which it relates. A CLMP also assists the Council in assigning appropriate priorities in its works programming and budgeting.



1.4 STRUCTURE OF THIS COMMUNITY LAND MANGEMENT PLAN

This CLMP is divided into 5 parts:

Part 1: Provides a definition of community land and describes the content, purpose and function of a CLMP.

Part 2: Indicates the location of the relevant community land to which this CLMP applies, and examines the characteristics of that land.

Part 3: Identifies and examines the Council's management objectives, policies and proposals relating to the relevant community land.

Part 4: Identifies the Council's performance targets or objectives proposed in this CLMP, and the performance indicators used to measure performance.

Part 5: Appendices

The Schedule of Land identifies the legal description and ownership information relating to the relevant community land.

The Management Table details the specific management objectives, actions and performance indicators relevant to this CLMP.



2.1 SITE LOCATION & CONTEXT

This CLMP relates to the community land identified in Appendix 1 (Schedule of Land) in Part 5 of this CLMP ("the Sportsgrounds"). Given the similarity in issues and proposed management practices for those identified land parcels, it is appropriate that all of the Sportsgrounds be covered by a single CLMP.

In addition to this CLMP, the sportgrounds known as Kensington Park Reserve, Kensington Gardens Reserve, Hazelwood Park and Tusmore Park are dealt with under separate Community Land Management Plans.

The Sportgrounds include the playing fields used for organised sport as well as the structures and facilities directly associated with them. The playing fields include grassed sportsgrounds, (accommodating cricket, rugby, soccer, hockey, baseball, Australian Rules football etc), basketball, netball and tennis courts. Fees are charged for use of organised sporting facilities, and bookings must be made with the Council to secure their use. Facilities associated with the Sportsgrounds include changing rooms, toilet blocks, seating, scoreboards and floodlights.

The Council is the owner of all of the Sportgrounds, as identified in Appendix 1. The purpose for which the Sportsgrounds are held by the Council is also stated in Appendix 1.

2.2 SIGNIFICANCE OF THE SPORTSGROUNDS

Sportsgrounds are a specialist use of open space, providing opportunities for types of recreation which are not catered for by other open space areas. Team sports such as rugby, soccer and hockey involve a large number of people in active sport, which in turn encourages the development of team spirit, and can bring the community together in support.



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PART 3 OBJECTIVES, POLICIES AND PROPOSALS

3.1 COUNCIL AND GOVERNMENT POLICES AND LEGISLATION

This CLMP is closely linked with the Council's broader land management objectives and principles in the Council's Open Space Policy.

In addition, the following policies of the Council are also relevant to the Sportgrounds:

- Community Gardens Policy
- Environment and Biodiversity Policy
- Tree Management Policy
- Hire of Community Open Space and Facilities Policy
- Leasing and Licensing of Community Facilities Policy
- Public Domain Streetscape Policy
- Asset Management Policy
- Watercourse Management Policy
- Be the Future of Burnside (Strategic Community Plan 2012-2025)
- Eastern Health Authority Regional Public Health Plan

The following controlling legislation will also impact upon the Council's management of the Sportgrounds:

- City of Burnside By-Laws
- Local Government Act 1999
- Development Act 1993
- Heritage Places Act 1993
- Native Vegetation Act 1991
- National Parks and Wildlife Act 1972

3.2 MANAGEMENT OBJECTIVES

The following broad management objectives have been identified with respect to the Sportgrounds:

- To manage the land for public sports and recreation in accordance with the overall objectives of the "Be the Future of Burnside" (Strategic Community Plan 2012-2025).
- To provide and maintain a high quality recreation facility which meets the needs of the local and wider community.
- To provide the community and other users with opportunities to participate in a wide range of organised sporting activities;
- To ensure that opportunities for the use of the Sportgrounds are made on a fair and equitable basis.
- To take a consistent approach to maintenance of Local Sports & Recreational Areas and associated facilities and to maintain these areas to an acceptable and appropriate standard.
- To provide for public safety.
- To minimise conflict between different users of the Sportgrounds.
- To minimise the impact on surrounding residences resulting from use of the Sportgrounds.
- To upgrade the existing facilities as required in accordance with identified needs and within the Council's budget.
- To ensure that the Council's management operations interfere as little as possible with organised sporting activities;



3.3 LANDSCAPE CHARACTER AND AMENITY

3.3.1 BUILT STRUCTURES

Buildings and other structures associated with playing fields are an integral part of the Sportsgrounds. Ancillary facilities including spectator stands, changing rooms, amenities blocks, seats, scoreboards and floodlights significantly aid user appreciation of the Sportsgrounds.

3.3.2 LANDSCAPNG

Developed areas around the Sportsgrounds include facilities such as seating, tables and picnicking facilities. Additional facilities which provide shade and shelter should also be considered by the Council in a needs basis.

Future planting at the Sportsgrounds should take into consideration the character of existing planting and its appropriateness, both in terms of historical relevance and site suitability, as well as the need to enhance the aesthetic appearance of the Sportsgrounds. The need to provide shade for park users should be considered as should the possible effects of new planting on general safety and security.

3.3.3 PARK FURNITURE

This CLMP considers long-term policy and direction for all built structures and park furniture in the Sportsgrounds. Previous surveys carried out by the Council indicated that the most used facilities in Council's parks and reserves were seats, picnic tables, barbeques, litter bins, amenity blocks and playground equipment. This CLMP considers the aesthetic appearance of all structures and park furniture, both existing and proposed, and aims to ensure provision of adequate facilities according to identified levels of community need.

3.4 ACCESS

The size, location and type of equipment and facilities at each of the Sportsgrounds generally determine not only the capacity of each Sportsground to attract users, but whether users arrive by public transport, car, bicycle or on foot.

The provision of car parking within the Sportsgrounds is viewed as an alienation of public space, and not ancillary to the recreational use of an area. Car parking by the general public is restricted to small designated car parks, and is prohibited within the Sportsgrounds except on special occasions when permission must be obtained from the Council.

Vehicular access to the Sportsgrounds is currently limited to service and emergency vehicles unless consent is obtained from the Council. Consequently the Sportsgrounds are safe and easily accessible to pedestrians who can take advantage of the established systems of roads and pathways. The management and maintenance of access roads should take into account not only



their function in providing quick and convenient access for emergency and service vehicles, but their dual use as pathways for pedestrians of all mobility levels.

Opportunities to provide or improve access for people with disabilities via circulation routes between car parking, walkways, seating, amenities and other facilities at the Sportsgrounds should be identified and their feasibility examined.

3.5 RECREATIONAL USAGE

The primary role of the Sportsgrounds is to provide specialist facilities for a variety of users involved in organised sport including local sporting groups, schools and the community. The Sportsgrounds should be managed as valuable long-term assets that benefit the whole community, and management strategies should aim to maximise use within acceptable limits and in particular within the carrying capacity of each Sportsground.

The Council operates a user-pays system, levying fees from organisations and groups who wish to hire the Sportsgrounds for exclusive use for the purpose of organised sport. The income generated assists Council in maintaining the Sportsgrounds to a high standard. Fees and charges vary depending on the type of facility being hired.

As a secondary function, the Sportsgrounds cater for a variety of other passive recreational pursuits, and activities including casual sports, games and dog walking are accommodated within the constraints imposed by the primary usage of the Sportsgrounds.

Use of the Sportsgrounds for special events should be encouraged where feasible as it develops a broader role for the Sportsgrounds as community facilities while also generating income for the Council.

The Sportsgrounds may also act as pedestrian thoroughfares, linking residential areas with shops and transport hubs, and providing opportunities for respite, if needed.

The Sportsgrounds are well-used areas of open space, providing a vital recreational resource for local users. Management strategies within this CLMP must take into account the significance of these areas to the community, and be flexible enough to provide for the changing recreational needs of the community as they arise.

3.6 SPORT DEVELOPMENT AND RISK MANAGEMENT

The Council should work with sporting groups and associations (on both a local and district level) to assist with the development of strategic and operational plans for those groups and organisations, with a view to ensuring that all legal, risk management and occupational health and safety issues are adequately addressed.

3.7 ENVIRONMENTAL IMPACTS

Council should adhere to the principles of ecologically sustainable development and implement appropriate sportsground management practices, so as to avoid potentially adverse environmental impacts.



Those management practices include the need for water quality control devices, monitoring of imported soil and materials, erosion, stormwater management, vegetation protection and conservation. The emphasis on structured facilities and maintaining a mown and tidy appearance of the Sportsgrounds should not be permitted to compromise the application of the principles of responsible environmental management.

3.8 RELATIONSHIP WITH ADJOINING PROPERTIES

All of the Sportsgrounds are either wholly or partially bounded by residential neighbourhoods. The impact of the ongoing use of the Sportsgrounds on neighbouring areas is an important consideration in the management of the Sportsgrounds.

Impacts on the adjoining residential community occur especially at night and can include parking and traffic congestion, noise pollution and light spill.

The Council should endeavour to balance the needs of users of the Sportsgrounds with the needs of the surrounding residents, and residents concerns should be acknowledged and acted upon where appropriate. Neighbouring residents should notify the Council if excessive noise or other undesirable behaviour is occurring on the Sportsgrounds, The Council will then liaise with the relevant clubs in order to encourage more effective self-regulation, or impose restrictions where this becomes necessary.

3.9 DEVELOPMENT PROGRAM

There are no immediate plans to further develop the land identified within this CLMP.

3.10 MANAGEMENT AND MAINTENANCE

The Council's objectives and proposed actions for management of the Sportsgrounds are set out in the Management Table attached as Appendix 2 to this CLMP.

As the sporting and recreation needs and habits of the community change in the future, the number, structure and amount of funding and Council staff allocated to management and maintenance of the Sportsgrounds should also change to better respond to identified community needs.

The Sportsgrounds should be managed so as to maximise the potential of the various facilities, ensuring that they are adequately maintained and that they continue to cater for an appropriate range of activities. Conflicts and potential claims against the Council should be kept to a minimum, and any future development of the Sportsgrounds should be compatible with the character, operation and function of the Sportsgrounds.

3.10.1 DOG MANAGEMENT

The problem of dogs defecating in parks, nuisance behaviour of dogs, and their owners not complying with relevant legislation are consistently raised as issues in discussions with residents. Having said that, it must be



recognised that dogs need access to public open space, and dog owners comprise a substantial group of park users.

Appropriate management practices need to be put in place to accommodate the needs of dog owners who use parks and walkways in the Sportsgrounds. At the same time, the concerns of residents need to be addressed. The practice of providing dog waste bag dispensers to all litter bins located within the Sportsgrounds should be continued. A strategic approach which looks at a range of options such as education, off-leash areas and park design needs to be developed, with regulatory enforcement used as a last resort.

3.10.2 LEASING OF COMMUNITY LAND

The granting of a lease or license formalises the use of community land by groups such as sporting clubs, not-for-profit groups, educational institutions, commercial organisations or other entities or individuals who are providing facilities or services for public use or for the benefit of the public.

A lease may be granted by the Council where exclusive control of all or part of an area is desirable in the interests of the management of that area.

Activities under a lease or licence should be compatible with any zoning, reservation or trust applicable to the premises and should provide appropriate benefits, services or facilities for users of the premises. The terms and conditions of a lease or licence should provide a clear definition of the rights and responsibilities of the Council and the lessee or licensee concerning the premises, including (where the Council considers it appropriate) requiring the lessee or licensee to properly maintain the premises in a safe and visually appealing condition.



4.1 APPLICATION OF THE COMMUNITY LAND MANAGEMENT PLAN

The Council should seek to maximise the potential of the Sportsgrounds, to ensure that it is adequately maintained, that it continues to cater for a range of community activities.

This CLMP should be applied flexibly by the Council, in a manner which is responsive to the changing needs of the community and users of the Sportsgrounds, and which takes advantage of future opportunities arising with respect to the Sportsgrounds.

4.2 COMMUNITY VALUES

Past consultation undertaken by the Council has defined a strong sense of community ownership in the Sportsgrounds, which should be considered in applying this CLMP.

4.3 PERFORMANCE MEASURES

The Management Table attached as Appendix 2 in Part 5 of this CLMP states the performance targets or objectives for the Council's management of the Sportsgrounds. The Council will measure its performance against the objectives stated in this CLMP by assessing its performance using the performance indicators in Appendix 2.

The implementation of all aspects of the CLMP are subject to finance being available either from government funding, revenue raising or from the Council's budget allocation.

The codes used to define priorities identified in the Management Table in Annexure 2 are as follows:

CT	(Completed)	Action completed
ST	(Short Term)	Action completed within 2 years
MT	(Medium Term)	Action completed within 2-4 years
LT	(Long Term)	Action commenced after 4 years
O	(Ongoing)	Action is carried out on an ongoing or regular basis for the life of the CLMP
C	(Commenced)	Action has commenced



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PART 5 APPENDIX 1

Schedule of Land

The following parcels of land are relevant to this CLMP:

Name of Reserve	Address of Reserve	Certificate of Title	Plan	Parcel	Tenure	Zone	Purpose of Land	Area (m ²)	Owner
Glenunga Reserve	Conyingham Street, Glenunga	CT 5838/197, CT 5816/90, CT 5830/363	DP 1114	Allotments 16-21, Allotments 13-15 & 533-535, Allotments 530-532, 536-538 & 68-74	Freehold	R/R27	Sports and Recreation Grounds	44,496	City of Burnside
Kingsley Avenue Reserve	4-8 Kingsley Avenue, Glenunga	CT 5612/364	FP 16175	Allotment 123	Freehold	R/R27	Sports and Recreation Grounds	7,750	City of Burnside
Lancelot Avenue Reserve	Doonoon Avenue, Hazelwood Park	CT 5910/128, CT 5910/129	DP 2975	Allotments 525 & 526	Reserve	R/R25	Sports and Recreation Grounds	900	City of Burnside
Langman Recreation Reserve	Wyatt Road, Burnside	Part CT 5889/786, CT 3778/135	FP 18762, DP 9403	Allotments 354, 355 & 356, Allotment 49	Freehold	R/R30	Sports and Recreation Grounds	34,900	City of Burnside
Miller Reserve	Corner Hay Road and Devereux Road, Linden Park	CT 5840/814, CT 5682/297, CT 5610/231	FP 15786	Allotment 101, 102 & 105	Freehold	R/R24	Sports and Recreation Grounds	23,693	City of Burnside
Newland Park	Hallett Road, Erindale	CT 5782/250	FP 158824	Allotment 8	Freehold	R/R13	Sports and Recreation Grounds	26,220	City of Burnside
Tregenza Oval	26 Laurel Avenue, Linden Park	Part CT 5607/72	FP 18753	Part Allotment 499	Freehold	R/R24	Sports and Recreation Grounds	26,454	City of Burnside
Warrego Crescent Reserve	Warrego Crescent, Linden Park	CT 5193/260	DP 2954	Allotment 336	Reserve	R/R24	Sports and Recreation Grounds	3,596	City of Burnside

PART 5 APPENDIX 2 local sports & recreational areas

Management Table

	Objective	Action	Comments	Priority	Performance Indicators
BUILT STRUCTURES	To provide a variety of built structures within each sportsground area which are well-sited, visually attractive, functional and which meet user needs.	Develop and maintain an asset register of buildings on Sportsgrounds.		C/O	Asset register is created and maintained.
		Consult with user groups and the community to identify user needs.	Consult with user groups and the community to identify user needs.	C/O	User needs identified. Community satisfaction with consultation process.
		Install new structures in the sportsgrounds that are consistent with Council's identified corporate image and compatible with the character of the park or reserve in which the sportsground is situated.	Built structures include dressing rooms, toilet blocks, lights, floodlights, seating, scoreboards etc.	O	Appropriate structures only installed in the sportsgrounds. User groups satisfied.
		Install required new facilities		C/O	New facilities that meet identified user needs installed.
		Repair or remove structures that are in poor condition or which are no longer used.	For example, the removal of the storage shed in Bell Yett Reserve that is no longer used.	O	Existing structures repaired or removed if no longer required.
	To provide appropriate facilities for people with disabilities.	Identify the need for accessible facilities	Liaise with Council's Community services and Governance Departments.	O	Need identified and list prepared.
		Install new facilities as budgetary constraints allow.	Eg. Access to toilet facilities for people with disabilities.	MT/LT	New facilities installed within budgetary constraints. Compliance with DDA requirements.

LANDSCAPING	Objective	Action	Comments	Priority	Performance Indicators
	To provide landscaped areas to the sportsgrounds surrounds which are appropriate, well maintained, and which enhance the appearance and functioning of the sportsgrounds.	Undertake landscape master plans	Consult with user groups and the community.	MT	Landscape master plans completed.
		Investigate the need to plant trees around sportsgrounds to provide additional shade and amenity for spectators and other park users.	Investigate potential for local, native or exotic trees	○	Investigations carried out in all sportsgrounds.
		Ensure that 'view corridors' are created/ maintained so that city and hills views are protected.		○	View corridors are established to the satisfaction of surrounding residents.
		Undertake a landscaping upgrade program based on landscape master plans	Involve the community in planting programs where appropriate.	MT/LT	Capital Works program completed
		Consider the impact of new landscape works on pedestrian and vehicular movement around the sportsgrounds.		○	New landscape works appropriate and does not interfere with existing circulation patterns.

ENVIRONMENTAL IMPACTS	Objective	Action	Comments	Priority	Performance Indicators
	To maintain and develop sportsground areas in an ecologically sensitive manner so biodiversity sites and waterways are not adversely impacted upon and where possible, are enhanced.	Increase community awareness about the environmental values and issues in relation to sportsgrounds.		○	Increased community awareness.
		Minimise run-off and (where possible) avoid usage of chemical fertilisers, pesticides and herbicides		○	Monitor chemical usage.
Maintain trees in healthy condition and conduct regular inspections. Plant additional trees (as appropriate) using locally indigenous species where appropriate		Local indigenous trees are currently being grown from local seed by Council's nursery.	○	Tree numbers are maintained or increased.	

USE OF SPORTSGROUNDS	Objective	Action	Comments	Priority	Performance Indicators
	To encourage the use of sportsgrounds for a range of organised sporting activities that are compatible with council objectives and the functions of the sportsgrounds.	Actively promote sportsgrounds in the community and seek new user groups if and when required, within the carrying capacity of the sportsgrounds.	Organised sport describes sporting activities that are played on a marked or designated playing surface provided and maintained by Council.	○	Maximum desirable level of sportsground usage achieved and maintained.
		Charge fees for organisations and groups using the sportsgrounds	Sportsgrounds use by community groups, schools and other user groups is encouraged. Fees assist with maintenance of the sportsgrounds.	○	Annual revenue raised from use of the sportsgrounds.

USE OF SPORTSGROUNDS FOR NON-SPORTING ACTIVITIES	Objective	Action	Comments	Priority	Performance Indicators
	To encourage a range of non-sporting activities to take place on sportsgrounds.	Allow recreational activities including informal sport and games that do not conflict with organised sporting activities to take place on sportsgrounds.	All non-sporting activities and events are accommodated within the constraints imposed by the primary use of the sportsgrounds.	○	Maximum desirable level of sportsground usage achieved and maintained.
		Allow dog walking on sportsgrounds within the principles as set out in Council policy.		○	Annual revenue raised from use of the sportsgrounds.
Allow appropriate recreational and cultural events to take place on the sportsgrounds.		Permission for recreational and cultural events is at Council's discretion, and fees may be charged to offset additional maintenance work.	○	Range of non-sporting activities accommodated.	

EFFECT OF SPORTSGROUND USE ON NEIGHBOURING PROPERTIES	Objective	Action	Comments	Priority	Performance Indicators
	To minimise real and perceived adverse impacts on neighbouring properties caused by use of sportsgrounds	Identify potential adverse impacts.	Impacts may include parking and traffic, light spill, noise and litter.	C	List of potential adverse impacts completed.
		Liaise with user groups and resident groups as required to foster a positive and harmonious relationship.	Liaison is the first measure council takes in an effort to resolve conflicts.	O	Liaison occurs as required.
		Respond promptly and efficiently to complaints and other feedback received from the surrounding residential community.		O	Level of community satisfaction with Council response times and outcomes.
		Ensure hours of use are appropriate for all sportsgrounds.		O	Number of complaints received from surrounding residences.
		Restrict specific uses of the sportsgrounds that may result in excessive noise pollution to the surrounding residences.	Permission for activities and events on sportsgrounds is at Council's discretion, taking into consideration the likely impacts on surrounding residences.	O	Number of complaints received from surrounding residences.

PLAYGROUNDS	Objective	Action	Comments	Priority	Performance Indicators
	To ensure that all playgrounds are safe, functional and attractive.	Manage and maintain play equipment and surrounds in neighbourhood parks.	As per Australian Standards and LGA Mutual Liability Recommendations.	O	Playground areas managed and maintained. Satisfaction of users.
Upgrade playgrounds as required at neighbourhood parks.			O	New playgrounds constructed on time and to budget.	

ACCESS TO SPORTSGROUNDS	Objective	Action	Comments	Priority	Performance Indicators
	To control vehicular access to sportsgrounds.	Prohibit and prevent general vehicle access to sportsgrounds.	Liaise with Council staff, sporting and recreational groups. Consider pedestrian crossing, pram ramps, construction of pathways etc.	○	General vehicular access is restricted.
Allow service and emergency vehicles to enter sportsgrounds.		Removable bollards and gates allow service vehicles to access sportsgrounds.	○	Ease of entry for service and emergency vehicles.	

SIGNAGE	Objective	Action	Comments	Priority	Performance Indicators
	To provide effective and consistent signage for all sportsgrounds and associated facilities.	Identify signage that needs to be upgraded or replaced.		ST	Areas requiring signage identified and listed.
		Identify areas where additional signage is required.			
		Replace existing signage that requires upgrading.	New signage to be consistent and reflect Council's corporate image and style. Council has been upgrading its parks and reserves identification signs which detail the park/ reserve name, symbols representing facilities available.	MT	New signage installed
Install new signage in identified areas.		New signage to be consistent and reflect Council's corporate image and style.	MT	New signage installed.	

LEASES & LICENSES	Objective	Action	Comments	Priority	Performance Indicators
	To allow use of the sportsgrounds for a range of recreational and cultural activities.	Grant leases, licenses and other estates to recreational and cultural organisations for use of sportsgrounds as venues for appropriate events and activities.	Revenue raised by granting leases, licences and other estates assists with ongoing maintenance and upgrading of the sportsgrounds.	○	Sporting, cultural or other recreational activities held on the sportsgrounds are appropriate.

MAINTENANCE

Objective	Action	Comments	Priority	Performance Indicators
<p>To maintain all sportsgrounds and associated facilities to appropriate standards to respond to the needs and expectations of users and the general community and in line with Council resources.</p>	<p>Carry out regular maintenance to appropriate standards on all sportsgrounds.</p>	<p>The level of sportsground maintenance varies from field to field based on identified community needs.</p>	<p>○</p>	<p>Maintenance programs implemented on time and on budget. Standard of sportsgrounds and associated facilities.</p>
	<p>Carry out regular maintenance inspections to assess the condition of the sportsgrounds and associated features.</p>	<p>Ongoing maintenance inspections undertaken by field staff</p>	<p>○</p>	<p>Regular maintenance inspections take place.</p>
	<p>Undertake emergency repairs, removals or other additional maintenance work as required.</p>	<p>Council staff is pro-active, identifying problem areas and responding to requests from the public.</p>	<p>○</p>	<p>Speed of repair or other emergency work.</p>
	<p>Monitor the cost of maintenance and replacement work in order to source and provide adequate resources to facilitate the actions listed above and prevent future problems.</p>		<p>○</p>	<p>Annual cost of maintenance monitored.</p>

ADMINISTRATION AND MANAGEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To provide an efficient, open and responsive administration and management system with clearly defined goals and areas of responsibility.	Implement efficient and effective systems to make the best possible use of financial, human and natural resources.		○	Cost-effectiveness of management systems.
		Respond to public suggestions, attend to public enquiries promptly, and provide accurate and useful information to the community as required.		○	Level of community satisfaction – amount of positive/negative feedback received.
	To manage all sportsgrounds to maximise community benefit and to generate revenue.	Promote sportsgrounds in the community to raise public awareness of the facilities and to optimise expenditure/ revenue ratio.	In the event of any sportsgrounds being under-utilised, actively seek new and additional users.	○	Level of usage of sportsgrounds by the public. Level of revenue generated.
		Liaise with sporting clubs and field users to monitor sporting requirements of the local and regional community.		○	Satisfaction of user groups as determined by feedback.
		Implement an efficient and equitable system of ground allocation with clear procedures.		○	Satisfaction of user groups as determined by feedback.
To ensure all work undertaken by Council and its contractors is consistent with the objectives of this plan.		Circulate this plan to all relevant staff and contractors to ensure they are familiar with the objectives and guidelines set out in the document.	○	All work on sportsgrounds is carried out in accordance with the objectives of this plan.	

COMMUNITY INVOLVEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To provide opportunities for the public and user groups to become involved in appropriate new projects.	Consult with stakeholders during the development of design plans and capital improvements for appropriate sportsground upgrading projects.	Consultation methods may include public exhibition of draft plans, information packages sent to relevant wards, letterbox drops and information posted on council's web site (in accordance with council's Communication Policy).	○	Stakeholder satisfaction with the consultation process gauged from feedback.

SAFETY AND RISK MANAGEMENT	Objective	Action	Comments	Priority	Performance Indicators
	To identify, measure and manage potential hazards in a timely manner to minimize Council's exposure to complaints, compensation claims and litigation.	Continue to carry out an inspection program to identify and eliminate all potential hazards.	Refer Issue 'Maintenance'.	○	Inspection program regularly carried out.
		Carry out maintenance and risk management as required		○	Reduction in annual number of claims.
	To minimize the incidence of vandalism to play equipment and other ancillary features in sportsgrounds.	Remove all graffiti as soon as practicable.	People are less likely to deface surfaces that are in an undamaged condition.	○	Decrease in annual number of incidents reported.
		Repair vandalized park furniture and play equipment as soon as practicable or remove if damaged beyond repair.		○	Speed of removal or repair work.
		Consider visibility when siting any new play equipment of park furniture.		○	Visibility assessed and concealed sites avoided.



City of Burnside

COMMUNITY LAND MANAGEMENT PLAN –
LOCAL SPORTS & RECREATIONAL AREAS